Trust at the Speed of Change:

Mobilizing Teams
Through
Transformation.

**Julie Currie - Chief People Officer** 



The pace of change is relentless and accelerating...

Transformation is no longer occasional - it's constant.



The "Merger of Equal."

How We Built Trust Fast

– and Made It Last.

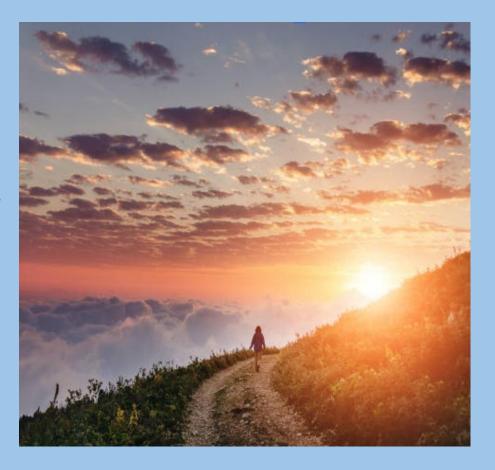


Transformation is never JUST structural or strategic - it's human.



## Clarity over Certainty.

In uncertainty, we lead with direction, not perfection.



Communicate what you know when you know it.



Navigating Conflict & Mobilizing People:

In times of tension, *lean* in...That's where trust can grow.



Fear is Not the Enemy - Silence Is.

## Trust is built through behaviour.



Make — and keep — small promises



Communicate clearly
— even if it's "We
don't know yet"



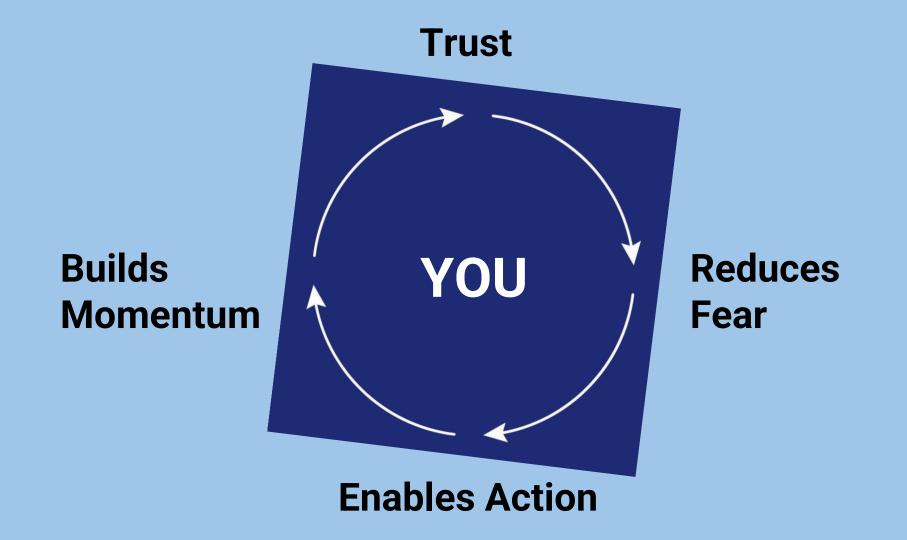
Acknowledge progress and blockers



Be visible. Be consistent. Be real.



Admit mistakes. Repair early.



## The 3 Part Trust Rhythm:

- Build trust through behavior (consistency)
- Test trust through feedback (pulse checks, anonymous input)
- Repair trust through action (closing loops, owning mistakes)

In times of change, people don't follow strategy...

They follow leaders they trust.



Transformation moves at the speed of trust.

